

**James Loyce, Jr., M.S.**  
President

**Dan Bernal**  
Vice President

**Edward A. Chow, M.D.**  
Commissioner

**Cecilia Chung**  
Commissioner

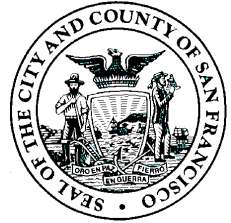
**Suzanne Giraudo, Ph.D.**  
Commissioner

**Laurie Green, M.D.**  
Commissioner

**Tessie M. Guillermo**  
Commissioner

**HEALTH COMMISSION  
CITY AND COUNTY OF SAN  
FRANCISCO**

**London N. Breed Mayor  
Department of Public Health**



**Grant Colfax, MD**  
Director of Health

**Mark Morewitz, M.S.W.**  
Executive Secretary

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**MINUTES  
HEALTH COMMISSION MEETING  
Tuesday, November 19, 2019, 4:00 p.m.  
Zuckerberg San Francisco General Hospital  
1001 Potrero Avenue, Carr Auditorium  
San Francisco, CA 94110**

**1) CALL TO ORDER**

Present: Commissioner James Loyce, Jr., M.S., President  
Commissioner Edward A. Chow M.D.  
Commissioner Cecilia Chung  
Commissioner Suzanne Giraudo, Ph.D.  
Commissioner Laurie Green, MD

Excused: Commissioner Dan Bernal, Vice President  
Commissioner Tessie Guillermo (left meeting at 6:25pm)

The meeting was called to order at 4:06pm.

**2) APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETING OF NOVEMBER 5, 2019**

Action Taken: The Health Commission unanimously approved the November 5, 2019 minutes.

**3)** Grant Colfax, Director of Health, gave the report. The full report can be viewed at:  
<http://www.sfdph.org/dph/comupg/aboutdph/insideDept/dirRpts/default.asp>

**Mental Health SF**

Mayor London Breed and Supervisors Hillary Ronen and Matt Haney have announced an agreement on a comprehensive plan for reforming San Francisco's mental health care system. As part of the agreement, both the Mayor and the Supervisors will withdraw their respective ballot initiatives and will instead introduce legislation that will focus on our highest priorities including care for homeless individuals with serious mental health and/or substance use disorders, reflecting our work in progress as presented to the Commission last week. Mayor Breed has committed to fast tracking implementation when the legislation passes and the Department will prioritize the hiring of a new Director of Mental Health SF by next summer. Additionally, an

implementation working group will be appointed to begin the process of developing recommendations on how best to reform and expand the City's mental health services.

Mayor Breed and Supervisors Ronen and Haney have also committed to working together to secure the approximately funding needed for Mental Health SF's implementation. Some key elements of Mental Health SF will be dependent on identifying new revenue sources.

### **City Health Medal for Advancing Key Evidence-based Policies**

City Health, an initiative of the de Beaumont Foundation and Kaiser Permanente has released their policy ratings for the nation's 40 largest cities, and San Francisco has received a gold medal. The assessment looks at cities that are adapting policies that improve health and quality of life, and the program advances a menu of nine proven policies, based in research, backed by qualified experts and shown to have bipartisan support. These areas include affordable housing, earned sick leave, transportation safety, food safety, safer alcohol sales, smoke-free indoor air, tobacco 21, healthy food procurement and high quality, accessible kindergarten. Cities are assessed according to the strength and number of the policies they have in place. You can find the complete report for all cities at <https://www.cityhealth.org/>.

### **Treasure Island Power Outages**

Treasure Island experienced a power outage event over the Veterans Day holiday weekend beginning November 8, 2019. Our Public Health Emergency Preparedness Response team kept us updated and ready to assist. Some of the residents were considered vulnerable and were outreached to by coordinating city agencies including housing providers (Treasure Island Development Authority) and our Ambulatory Care team was ready to assist if necessary. The Department of Emergency Management engaged relevant city agencies in the response, which became a feeding event due to residents needing to discard spoiled food. Public Health offered food safety guidance. Thank you, once again, to our Public Health Emergency Response and Preparedness teams for your service.

### **More PG&E Public Safety Power Shutoffs**

Once again, beginning November 19, 2019, PG&E will be proactively shutting off power to residents throughout the Bay area and beyond in an effort to thwart electricity-sparked wildfires. Outages (weather event plus restoration time) could last longer than 48 hours. For planning purposes, PG&E suggests customers prepare for outages that could last several days. Although San Francisco is not in the shutoff area maps, we may be called upon to provide mutual aid to surrounding counties and many of our staff may live in impacted areas.

### **Transgender Day of Remembrance**

November is Transgender Awareness Month and on Wednesday, November 20, 2019, Mayor London Breed will join community leaders to declare "Not One More!" in observation of Transgender Day of Remembrance. Now in its 20th year, it was started by activist Gwendolyn Ann Smith, after the murder of Rita Hester, a black transgender woman who lived in Massachusetts.

Celebrated across the country, it gives us an opportunity to acknowledge that the lives we have lost to violence are predominantly trans women of color, and particularly black transgender women. On Tuesday, November 19, 2019, the Board of Supervisors will be giving special commendations to gender non-conforming community leaders that make our city vibrant and great. Included among the list are Jackie Thornhill, Leo Petroni, Nikki "Tita Aida" Calma, Martin Rawlings-Fein, Kenya Boudreaux, Felicia Elizondo, Jesse Kolber, Andrea Horne, Maggie Sanchez and Health Commissioner Cecilia Chung!

**World Day of Remembrance for Road Traffic Victims**

Sunday, November 17th was World Day of Remembrance for Road Traffic Victims, an annual event organized by Walk San Francisco and the Bay Area Families for Safe Streets. World Remembrance is a global event honoring the millions of people hurt and killed in traffic crashes each year. This year our own Dr. Rebecca Plevin spoke at the event. This year's event focused on stories of people who have survived traffic accidents and now their lives changed forever. Nearly 600 people were severely injured in traffic crashes in 2018 in San Francisco.

# ZUCKERBERG SAN FRANCISCO GENERAL HOSPITAL & TRAUMA CENTER

## October 2019 Governing Body Report - Credentialing Summary (10/17/2019 MEC)

	10/2019	07/2019 to 07/2020
<b>New Appointments</b>	<b>21</b>	<b>72</b>
Reinstatements		
<b>Reappointments</b>	<b>35</b>	<b>149</b>
Delinquencies:		
Reappointment Denials:		
<b>Resigned/Retired:</b>	<b>13</b>	<b>85</b>
<b>Disciplinary Actions</b>		
Administrative Suspension	1	1
Restriction/Limitation-Privileges	0	0
<b>Deceased</b>	<b>0</b>	<b>0</b>
<b>Changes in Privileges</b>		
Voluntary Relinquishments	9	30
Additions	9	27
Proctorship Completed	27	66

### Current Statistics – as of 10/7/19

Active Staff	552
Courtesy Staff	568
Affiliated Professionals (non-physicians)	278
<b>TOTAL MEMBERS</b>	<b>1398</b>

<b>Applications in Process</b>	<b>35</b>
<b>Applications Withdrawn Month of October 2019</b>	<b>0</b>
<b>SFGH Reappointments in Process 11/1/19 to 1/31/20</b>	<b>119</b>

**LAGUNA HONDA HOSPITAL AND REHABILITATION CENTER**

**October 2019**

**Health Commission - Director of Health Report**

(October 3, 2019 Medical Exec Committee)

	<b>October</b>	<b>(FY 2019-2020) Year-to-Date</b>
<i>New Appointments</i>	1	8
Reinstatements	0	0
<i>Reappointments</i>	4	21
Delinquencies:	0	0
Reappointment Denials:	0	0
<b>Resigned/Retired/Separated</b>	1	7
<i>Disciplinary Actions</i>	0	0
<i>Restriction/Limitation-Privileges</i>	0	0
<b>Deceased</b>	0	0
<i>Changes in Privileges</i>		
Additions	0	1
Voluntary Relinquishments	0	0
Proctorship Completed	1	1
Proctorship Extension	0	0

**Current Statistics – as of 10/01/2019**

Active Medical Staff	36
As-Needed Medical Staff	16
External Consultant Medical Staff	45
Courtesy Medical Staff	2
Affiliated Health Practitioners	13
<b>TOTAL MEMBERS</b>	<b>112</b>

<b>Applications in Process</b>	<b>0</b>
<b>Applications Withdrawn this month</b>	<b>0</b>

**DPH in the News (November 5, 2019- Nov 18, 2019)**

Sex abuse allegations surface at SF facility for troubled children

<https://www.sfchronicle.com/bayarea/article/Sex-abuse-allegations-surface-at-SF-facility-for-14842016.php>

No one should die homeless on San Francisco's streets

<https://www.sfexaminer.com/opinion/no-one-should-die-homeless-on-san-franciscos-streets/>

Using Medicaid to Advance Evidence-Based Treatment of Substance Use Disorders: A Toolkit for State Medicaid Leaders

<https://www.jdsupra.com/legalnews/using-medicaid-to-advance-evidence-19546/>

OPINION: Is SF General Hospital ready for a disaster? I fear not.

<https://48hills.org/2019/11/opinion-is-sf-general-hospital-ready-for-a-disaster-i-fear-not/>

How Telehealth and eConsults Are Reducing Patient Wait Times

<https://www.psqh.com/analysis/how-telehealth-and-econsults-are-reducing-patient-wait-times/>

Healthcare Leaders to be Honored for Innovations targeting Hispanics

<https://www.prnewswire.com/news-releases/healthcare-leaders-to-be-honored-for-innovations-targeting-hispanics-300957859.html>

Breaking: Gay man to lead SFMTA

<https://www.ebar.com/news/news/284354/breaking: gay man to lead sfmta>

CA's 'Realignment' Policy Not Helping Inmate Safety

<https://patch.com/california/across-ca/cas-realignment-policy-not-helping-inmate-safety>

Working Together on Mental Health SF

<https://medium.com/@LondonBreed/working-together-on-mental-health-sf-6052d32cd2d3>

Mayor, supervisors reach consensus on plan to fix SF's mental health system

<https://www.sfexaminer.com/the-city/mayor-supervisors-reach-consensus-on-plan-to-fix-sfs-mental-health-system/>

Breed, supes reach deal on SF mental health reform to fix 'crisis on our streets'

<https://www.sfchronicle.com/bayarea/article/Breed-supes-reach-deal-on-SF-mental-health-14827472.php>

Bay Briefing: Breed, supes patch up a mental health reform plan

<https://www.sfchronicle.com/bayarea/article/Bay-Briefing-Breed-supes-patch-up-a-mental-14827573.php>

Supes to vote on \$160M 258-unit supportive housing project with homeless service center

<https://www.sfexaminer.com/news/supes-to-vote-on-160m-258-unit-supportive-housing-project-with-homeless-service-center/>

"They Want to Be Treated Like Men and Women, Not as a Subhuman"

<https://www.propublica.org/atpropublica/they-want-to-be-treated-like-men-and-women-not-as-a-subhuman>

The future of SF politics

<https://48hills.org/2019/11/the-future-of-sf-politics/>

Supervisor Haney Calls On City, U.S. Gov. To Clean Up Federal Plaza

<https://www.sfgate.com/news/bayarea/article/Supervisor-Haney-Calls-On-City-U-S-Gov-To-14822630.php>

<https://sanfrancisco.cbslocal.com/2019/11/09/federal-plaza-san-francisco-crime-cleanup/>

'He's not going to stop!': Pedestrian's injury underscores SF's risky streets

<https://www.sfchronicle.com/bayarea/heatherknight/article/He-s-not-going-to-stop-Pedestrian-s-14821820.php>

Opinion: Lawmakers must respond to vaping crisis

<https://www.ctpost.com/opinion/article/Opinion-Lawmakers-must-respond-to-vaping-crisis-14820249.php>

Four PrEP Pills on Demand Can Stop HIV

<https://www.medscape.com/viewarticle/921031>

Development of Risk Prediction Equations for Incident Chronic Kidney Disease

<https://jamanetwork.com/journals/jama/fullarticle/2755299>

Adapting HIV Care and Prevention Strategies for People Experiencing Homelessness

<https://www.contagionlive.com/news/adapting-hiv-care-and-prevention-strategies-for-people-experiencing-homelessness>

Coalition Calls for City Council to Ban Flavored Tobacco Products

<https://mynews1a.com/education/2019/11/07/coalition-calls-for-city-council-to-ban-flavored-tobacco-products/>

Court Ruling Could Pave Way For Safe Injection Sites In San Francisco

<https://www.kalw.org/post/court-ruling-could-pave-way-safe-injection-sites-san-francisco>

Online Extra: SF departments pledge better LGBT data efforts

[https://www.ebar.com/news/news/284175/online\\_extra:\\_sf\\_departments\\_pledge\\_better\\_lgbt\\_data\\_efforts](https://www.ebar.com/news/news/284175/online_extra:_sf_departments_pledge_better_lgbt_data_efforts)

Shooting on Market Street, 1 person hospitalized with life-threatening injuries

<https://m.sfgate.com/bayarea/article/Shooting-Market-Street-San-Francisco-14817701.php>

Editorial: Open meth sobering center soon

[https://www.ebar.com/news/news/284117/editorial:\\_open\\_meth\\_sobering\\_center\\_soon](https://www.ebar.com/news/news/284117/editorial:_open_meth_sobering_center_soon)

Fuerte Program for Newcomer Immigrant Youth

<https://trialbulletin.com/lib/entry/ct-04156373>

Guest Opinion: SROs shouldn't be permanent housing

<https://www.ebar.com/news/news/284027>

Panel: While tech industry booms, small biz struggles

<https://www.ebar.com/news/news/284032>

News Briefs: Breed kicks off trans awareness month

<https://www.ebar.com/news/news/284030>

City recoups funds in alleged public corruption case

<https://www.sfchronicle.com/bayarea/article/City-recoups-funds-in-alleged-public-corruption-14812043.php>

Young Cooks Struggle to Afford to Live in San Francisco – Eater

<https://real-home-chef.blogspot.com/2019/11/young-cooks-struggle-to-afford-to-live.html>

Online Extra: SF LGBT data collection shows marked improvement

[https://www.ebar.com/news/latest\\_news/284083/online\\_extra:\\_sf\\_lgbt\\_data\\_collection\\_shows\\_marked\\_improvement](https://www.ebar.com/news/latest_news/284083/online_extra:_sf_lgbt_data_collection_shows_marked_improvement)

Association of Genetic Variants With Primary Open-Angle Glaucoma Among Individuals With African Ancestry

<https://jamanetwork.com/journals/jama/fullarticle/2753899>

Commissioner Comments:

Commissioner Chow asked if the reported power outage at Treasure Island was related to a PG&E intentional shut-down. Dr. Colfax stated that the power outage was not planned.

**4) GENERAL PUBLIC COMMENT**

Chirsta Duran, ZSFG Emergency Department (ED) nurse, stated that when Psychiatric Emergency Services was put on condition red due to maximum capacity, there were 20 patients waiting for services. She added that one nurse was responsible for 17 patients experiencing a psychiatric crisis. She also stated that 10 Registered Nurses (RN) were mandated to work overtime in this unit and vacations have been denied. She added that 26 beds in the ED were closed the day of the meeting due to staffing issues.

Kyle, UCSF Pharmacy student, stated that he supports a safe injection site in San Francisco and requested an increase in disposal containers for used needles throughout the city.

Cindy Trak, UCSF Pharmacy student, advocated for safe injection sites.

Laura Son, UCSF Pharmacy student, stated that she supports Mental Health SF and noted that the City will need to hire additional outreach workers and clinicians.

Laura Chen, advocated for safe injection sites and for increased access to Buprenorphine, to assist in treating opiod disorders.

Jasper Truong, UCSF Pharmacy student, advocated for safe injection sites.

Emily, UCSF Pharmacy student, advocated for safe injection sites.

Zack, UCSF Pharmacy student, supports expanding healthcare access and Medicare for all.

Ron Weigelt, stated that in response to pressure from the media and local government officials regarding its behavioral health staffing, the Department leadership did not fully disclose that funds that were approved in the annual budget specifically for staffing were spent elsewhere. He also stated that his suggestion to disclose these facts were not welcomed by DPH leaders. He advocated for the DPH to be more transparent.

Vicky, UCSF Pharmacy student, voiced support for Mental Health SF and encouraged the DPH to be transparent regarding its funding of the initiative.

Roy, UCSF Pharmacy student, advocated for Medicare for everyone.

James Johnson stated that he has been clean and sober for 18 months, has been discriminated against by the San Francisco system, and is trying to maintain his housing to prevent homelessness. He also stated that he has many violations of state and federal law at the housing placement where he lives.

Sara, UCSF Pharmacy student, stated that she is a volunteer at the women's county jail and observes that only 20% of available services are accessed by women of color in jail; inmates are not aware of behavioral services available to them.

Megan Brizzolara, ZSFG Nurse, stated that Psychiatric Emergency Services nurses are being forced to work overtime, the unit is understaffed, staff do not get scheduled breaks, and staff often do not know when they will get off work. She noted that this is especially problematic for those nurses with children and who must



commute after working 16 hour shifts. She added that reports have been made to the state regarding this issue.

Suzanne Kiley stated that she works in the SFDPH Transitions section, focusing on the Board and Care clients that are being displaced due to private facility closures. She noted that these clients are often overshadowed by homeless clients who are getting priority for emergency services.

Glen, UCSF Pharmacy student, encouraged the SFPDH to expand Prep and PEP programs to help those most at risk for contracting HIV.

Kevin, UCSF Pharmacy student, advocated for more used needled disposal containers throughout San Francisco.

Jennifer Esteen stated that the lack of staff at the Behavioral Health Center is impacting the DPH's ability to help those individuals who are losing their homes due to closure of Board and Care facilities. She also stated that Ron Weigelt's public comment indicates that there was a DPH secret directive not to hire behavioral health staff.

#### **5) COMMUNITY AND PUBLIC HEALTH COMMITTEE**

The Community and Public Health Committee did not meet due to quorum issues.

#### **6) ZUCKERBERG SAN FRANCISCO GENERAL (ZSFG) EMPLOYEE RECOGNITION AWARDS**

Edward A. Chow, MD, ZSFG JCC Chair, stated that the SFDPH employee recognition awards originally began at ZSFG many years ago. He noted that ZSFG staff contribute greatly to the health and well being of thousands of individuals each year. He added that the Health Commission is proud of the staff who are committed to their work each day.

The following groups and individuals received awards at the meeting:

- Department of Care Coordination Registered Nurses and Social Workers
- ZSFG Operating Room and Catheter Laboratory Nurses
- Gender Health SF
- Lawrence Chyall, RN, CCNS, Traumatic Brain Injury Performance Improvement Coordinator

#### **7) FY 2018-19 ZUCKERBERG SAN FRANCISCO GENERAL (ZSFG) ANNUAL REPORT**

Susan Ehrlich, MD, MPP, ZSFG Chief Executive Officer, presented the item.

Director Colfax stated that he is proud of the ZSFG team's many important accomplishments. He noted that the ZSFG True North goals are a model for the SFPDH and the hospital's EPIC implementation has been a huge success this year.

#### **Commissioner Comments:**

Commissioner Chow stated that the annual report reflects a monumental year for ZSFG in which the hospital continued to improve the lives of its patients. He noted that the EPIC implementation was a successful and diversion rates were also decreased. He thanked all ZSFG staff for their many contributions each day.

Commissioner Green stated that it is a privilege to be a member of the ZSFG JCC and hear about the important work of ZSFG throughout the year. She noted that it is impressive that ZSFG was able to implement EPIC without a reduction in patient care services, which is a testament to the effective work being done by the ZSFG staff.

Commissioner Loyce stated that county hospitals are rarely known for the world-class work of the ZSFG team. He is appreciative of his membership on the ZSFG JCC because he is continuing to learn about the vast work of ZSFG.

**8) ENVIRONMENT OF CARE ANNUAL REPORT**

Susan Ehrlich, MD, MPP, ZSFG Chief Executive Officer, presented the item. Mr. Morewitz noted that the ZSFG JCC reviewed this item at its October 22, 2019 meeting and recommended that the full Health Commission approve the report.

Action Taken: The Health Commission unanimously approved the Environment of Care Annual Report.

**9) ZUCKERBERG SAN FRANCISCO GENERAL (ZSFG) PERFORMANCE IMPROVEMENT AND PATIENT SAFETY POLICY**

Susan Ehrlich, MD, MPP, ZSFG Chief Executive Officer, presented the item. Mr. Morewitz noted that the ZSFG JCC reviewed this item at its October 22, 2019 meeting and recommended that the full Health Commission approve the policy.

Action Taken: The Health Commission unanimously approved the ZSFG Performance Improvement and Patient Safety Policy.

**10) ZUCKERBERG SAN FRANCISCO GENERAL (ZSFG) HOSPITAL PLAN FOR PROVISION OF CARE POLICY**

Susan Ehrlich, MD, MPP, ZSFG Chief Executive Officer, presented the item. Mr. Morewitz noted that the ZSFG JCC reviewed this item at its October 22, 2019 meeting and recommended that the full Health Commission approve the policy.

Action Taken: The Health Commission unanimously approved the ZSFG Hospital Plan for Provision of Care Policy

**11) OTHER BUSINESS**

This item was not discussed.

**12) JOINT CONFERENCE COMMITTEE REPORTS**

Commissioner Chow, ZSFG JCC Chair, stated that at its October 22<sup>nd</sup> meeting, the ZSFG JCC reviewed and gave feedback on the draft hospital annual report. It also reviewed and recommended that the full Health Commission approve the following: Environment of Care Report, ZSFG Performance Improvement and Safety Policy, and ZSFG Hospital Plan for Provision of Care Policy. He stated that the committee also discussed regular reports including the Regulatory Report, CEO Report, and HR Report. During the Medical Staff report, the Committee approved the following: the revised Credential Manual and New Medical Emergency Response Team for Registered Nurses. During closed session, the committee approved the Credentials and PIPS Minutes Report.

**13) COMMITTEE AGENDA SETTING**

Mr. Morewitz noted that the December 17, 2019 Health Commission meeting would take place at Laguna Honda Hospital.

**14) CLOSED SESSIONS**

A) Public comment on whether to convene in closed session and all matters pertaining to the closed session.

B) Vote on whether to hold a Closed Session (San Francisco Administrative Code Section 67.11)

C) Closed Session Pursuant to Evidence Code Sections 1156, 1156.1, 1157, 1157.5 and 1157.6; Health and Safety Code Section 1461; and California Constitution, Article I, Section 1.

DISCUSSION AND POSSIBLE ACTION:

- 1) ZSFG Credentialing Matters
- 2) LHH Credentialing Matters

RECONVENE IN OPEN SESSION:

1. Possible report on action taken in closed session (Government Code Section 54957.1(a)2 and San Francisco Administrative Code Section 67.12(b)(2).)
2. Vote to elect whether to disclose any or all discussions held in closed session (San Francisco Administrative Code Section 67.12(a).)

**15) ADJOURNMENT**

The meeting was adjourned at 5:36pm.